This project is funded by the EUROPEAN UNION

Transition Facility

Further development of internal control system and work methodology (CRO INTERCOM)

Opening Ceremony

Introduction of the Project team and MS proposal for implementation of Project activities

Mr Jos Nouwt, Junior MS Project Leader, the Netherlands

Ms Jūlija Adamoviča, Resident Twinning Adviser, Latvia



Objective and Purpose of the Project

- Contribute to successful management of public finance in the Republic of Croatia
- Further develop the internal control system through improvement of work methodology with particular emphasis on practical usage in public administration bodies and promote good practices of implementation of internal control system



Introduction to Latvia and the Netherlands (I)

- Founded on 18 November 1918
- Joined the European Union on 1 May 2004
- OECD member
- Euro in Latvia on 1 January 2014
- Ice hockey
- Latvian Song and Dance Festival every 5 years
- Latvia has 2 million inhabitants and a territory of 64,589 km2
- 50% of the total land area covered with forests

Republic of Latvia



- Constitutional monarchy
- One of the European Union founders
- OECD member
- Euro in the Netherlands in 2002
- Tulips
- Football
- Speed skating
- The Netherlands has 17 million inhabitants
- 26% of its area located below sea level

Kingdom of the Netherlands



Introduction to Latvia and the Netherlands (II)

- Develops framework on internal control system in public administration
- Develops regulations for public internal auditors
- Develops overall opinion on internal control system in public administration
- Provides institutions with advisory assistance in the field of internal audit

The Ministry of Finance, Internal Audit Department, Latvia



- Provides permanent education in the field of finance management
- Conducts trainings for civil servants in the field of public finance, audit and economics
- Partner in international programs

The National Academy for Finance and Economics, Ministry of Finance, the Netherlands





Main project team members

- Team Leader of Euro Changeover Process in Latvia
- More than 12 years in public finance management
- Development of legal framework in the field of financial management, adopting the internal control systems
- Evaluation and assessment of the effectiveness of the ICS

Project Leader
Ms Arina Andreičika



- Experienced in financial management and in legal framework in public finances
- Was Responsible for improvement of financial management in the Netherlands
- Project leader for PIFC in Macedonia
- Project director for accommodation projects

Junior Project Leader
Mr Jos Nouwt



- Experience in internal systems audits in public sector
- Implementation of internal control system – risk assessment, Information and communication technology, governance
- Preparation of legal framework in the field of internal audit/internal control system

Resident Twinning Adviser Ms Jūlija Adamoviča





Project team members - STEs/Key experts (I)

- Advising and supervising SOCs
- Corporate governance
- Supervision & assessment of legislative acts
- EU Funds implementation system
- EU Funds Strategy documents

Ms Inta Liepa



- Head of the NL Audit Authority
- Compliance audits
- System audits & audit operations
- Methodology, professional education and guidance of AA
- Audit strategies and compliance assessment
- TW project Croatia

Mr Petet Vlasveld (CIA certificate)



- System audits in the public sector & SOCs
- Maturity models based on COSO 2013
- Compliance and «value for money» audits
- Regulations, guidelines, manuals
- Quality self-assessment

Ms Elīna Gabranova



- Public Finance management programmes
- Trainings
- Internal control & internal audit
- TWL projects

- System audits
- Quality self-assessment
- Risk management
- Procedures manuals
- Consulting
- Trainings

- Public expenditure system
- Trainings
- Regulations, guidelines
- 'liaison' with the CHU, Croatia, PFM

Mr Jan van Tuinen



Ms Laila Lazdāne



Ms Suzan Ouwerkerk - van der Heijden





Project team members - STEs / Key experts (II)

- Trainings & consulting
- Management of the accounting cluster
- Cost management system
- Management control instruments
- TW projects (2007-2008, 2009-2010)

Mr Arjan Vos



- Procedure manuals AA
- Quality controls AA
- System audits AA
- Trainings
- TWL Croatia

- EU Funds system audits
- Procedures, manuals, methodology
- Trainings

Ms Olga Guza



Ms leva Grinerte



- System audits in the public sector & SOCs
- Regulations, guidelines, manuals
- Quality self-assessment
- Competent with COSO 2013
- Risk & process & quality management

Ms Agrita Salceviča



- Risk management
- Public Internal Control
- Trainings & coaching
- TW projects (2009-2010, 2011-2013, 2014-Present)
- RTA Macedonia

Ms Joyce Teunissen



- Public image creation
- Trainings, seminars, workshops & conferences
- Promotional projects in the field of graphic design
- Experience as Public Relations Advisor

Mr Aleksis Jarockis



Project implementation activities

Component 1: Further developing of methodological tools in the area of internal control system

- 1. Analysing and reporting on the legal framework related to internal control system
- 2.Conducting a comparative analysis of EU practices in state-owned and local/regional government-owned companies
- 3. Analysing the existing Manual for Financial Management and Control for public administration bodies
- 4. Updating the Manual on Internal Control System for public administration bodies
- 5.Preparing the Manual on Internal Control System for state-owned and local/regional government-owned companies

Project implementation activities

Component 2: Strengthening capacities for coordination and development of internal control system

- 1. Elaborating and implementing of training programmes, training materials, training discussion papers
- 2.Organising and conducting training for the use of the newly updated Manual on Internal Control System for public administration bodies on state and local level (Practical case studies, on-the-job trainings) (at least 50 participats)
- 3.Organising and conducting training for the use of the newly prepared Manual on Internal Control System for state-owned and local/regional government-owned companies (at least 20 participants)
- 4.Organising a study visit to Latvia (5 working days, 10 participants)

Project implementation activities

Component 3: Promoting good practices in the internal control system

- 1. Conducting gap analysis of existing promotional materials
- 2.Development of common design for promotion of Internal control system
- 3.Organising and conducting 3 one-day conferences on promoting good practices in developing internal control system (for at least for 240 participants)
- 4. Preparing graphic design and printing of Manuals

Looking forward to our cooperation! Latvian and Dutch Project team

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